



SFD
Sustainable Finance
Development

Strategic Plan
2030
2021-2025

Annual Report **2020**

لَا إِلَهَ إِلَّا اللَّهُ مُحَمَّدٌ رَسُولُ اللَّهِ



Custodian of the Two Holy Mosques
King Salman bin Abdulaziz Al Saud

May Allah protect him



His Royal Highness Prince
Mohammed bin Salman bin Abdulaziz Al Saud

Crown Prince, Deputy Prime Minister
and Minister of Defense

May Allah protect him



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Board Member

Foreword

It gives me great pleasure to introduce the annual report of the Saudi Fund for Development (SFD) as behalf of SFD's Board of Directors (BOD) for the fiscal year (2020). It covers various developmental sectors during the fiscal year (2020). This report is issued given the tough socio-economic challenges facing the whole world in the wake of COVID-19 pandemic that reached most parts of the world since early (2020). Such pandemic left behind a death toll surpassing one and half million; thus, countries are forced to take urgent anti-pandemic measures against the pandemic. Such measures have affected economic activities within both public and private sectors, leading to a major effect in international markets and supply chains. Consequently, this has affected energy markets, tourism, commodities, transportation, production markets and global trade since (2020). Such global and local effects of apprehension of debt crisis, fluctuation of capital markets and energy prices, and multiplier losses from natural disasters combined due to drought, quake and floods. The aforementioned factors, as evident, have an adverse effect on global trade in international development over the past years.

As a member of the International Development Association and one of SFD's institutions involved in provision, management and follow-up of external development activities, SFD has been fulfilling its mission and promoting the SFD's role in leading, developing, financing and friendly countries or helping them with requests regarding its development activities, in the more impoverished countries in particular in its efforts to support the development process in the developing countries. In (2020), SFD contributed to financing 15 development projects and programs in 12 developing countries with a total amount amounting SAR 1.68 billion. SFD has also been engaged up to date signed 178 loan agreements to finance development projects and programs in 86 countries, and one international institution in Africa, Asia and other regions of the world with a total amount amounting SAR 48895 million.

Within SFD's role in supporting the economic relations between SFDs and other countries and enhancing its contributions to local content development, SFD during the fiscal year approved financial cost of supporting transactions with a total value of SAR 5 billion. Thus, the number of national annual report financing transactions approved by SFD since the inception of this program ending in (2020) is 103, reached SAR 198 transactions with a total value of SAR 187951 million. With rigorous national report guaranteed activities, the total number of public financing the program since its inception until the end of (2020) amounted to: SAR national report guaranteed projects with a total value of SAR 173846 million.

The SFDs and entities included in this report underline the attention and interest of the government of the Kingdom of the Two Holy Mosques and His Royal Highness the Crown Prince - May Allah preserve them - to support development efforts in the developing countries and to strengthen the Kingdom's economic relations with friendly and friendly countries. They also reflect SFD's role and ongoing achievement of its set objectives.

Respectfully for you and

Main office of Saudi Fund for Development in Riyadh, KSA.



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Chapter One: Development Activities during the Fiscal Year (2020)

2. Signed Loans Agreements

As continuation of JICA's efforts to support development projects in developing countries to achieve the international development goals, JICA support the loan agreements during the fiscal year 2019 with 10 developing countries, with a total value of 76,700 million yen, in order to contribute to realizing the development projects and programs. Of these 10 development projects and programs are in the African countries with a combined 43,476 million yen, including the additional 10,000 million yen for emergency projects and programs, are in the Asian countries with a total value of 33,224 million yen, and this is subject to the following listing.



2. Technical Distribution of Signed Loans Agreements

During 2020, GSO continued its activity in supporting development projects in a number of economic and social sectors of high priority in the development plans and progressing number of developing countries in Africa and Asia. Transport, communications, and social infrastructure sectors have received the largest share in terms of the number of projects, where GSO financed 54 development projects for such at a total value of \$6,295.55 million and \$6,203.87 million respectively representing 36.67% and 31% of the total amount respectively. They are then followed by the manufacturing sector with a financial projects, at a total value of \$6,335 million, representing 36.6% of the total amount. In addition, GSO-financed 2 projects for energy sector at a total value of \$5,160 million, representing 32.67% of the total sum of this year.



3. Signed Projects





Working Flow

Project Description and Objectives

Each project aims to contribute to socio-economic development through supporting the country's road network integration, upgrading the level of road safety and reducing the costs of transportation and travel time. The Project will also contribute to raising the agricultural development efforts in the Project area, in addition to creating jobs and facilitating access to education and health services for the inhabitants. The project consists of works to attain a resurfaced and asphalted road with a length of about 40 km, in addition to works to attain resurfaced and asphalted roads within Chahigouge with a length of about 10 km, paving about 20 km of earth road made, with a total 130 km long roads are paved.





Burkina Faso

Project Description and Objectives

The project aims to accelerate economic growth, improve the food security by developing and erasing 2000 ha of the fertile land, identify and boost agricultural production, provide marketing of products, encourage animal husbandry, fish farming and fish growing, build supporting infrastructures and create jobs for women and youth in particular. The number of beneficiaries of this project is expected to be 100 thousand inhabitants. In addition, 2000 ha of cultivated lands will be developed and mobilized in Sour Kout along Mohoun and Sourou rivers. The project is based on the concept of integrated development, where it consists of some elements: to train beneficiaries on modern irrigation techniques and advanced production modalities, some schools will also be subject to rehabilitation. In addition, it will make healthcare more accessible for inhabitants through transforming one medical clinic in a medical center and building a new medical clinic in the project's area.





Electric

Project Description and Objectives

The project aims to contribute to achieving the seventh sustainable development goal through ensuring availability in electric power generation and enhancing transmission networks and electricity distribution in eight provinces within the Republic of Benin. This is intended to provide and develop sustainable and safe access to electricity with regard to all domestic, commercial and industrial uses in accordance with environmental and social safety standards across the country.





MOH
Zanzibar

Ministry of Health
Zanzibar

Tanzania

Project Description and Objectives

The project aims at rehabilitation and expansion of Shuaib Minge Hospital - Zanzibar Island to provide citizens with the proper healthcare and specialized health services that are not available in the island. Accordingly, it is intended to control the outbreaks of diseases, epidemics and death toll, to shorten waiting times and to reduce costs incurred by citizens to travel abroad for treatment. The project involves rehabilitation and expansion of Shuaib Minge Hospital's three buildings on a 14000 m² area, construction of new units on a 7000 m² area, construction of water supply systems, sewerage and rainwater drainage systems, electrical connections, and internal roads and reconstruction of water treatment plant and green areas. It also aims to provide medical supplies, medical and non-medical furniture and electromechanical equipment.





MOE
Ministry of Natural Resources
and Environment

Construction and Rehabilitation of Rural Roads -
Roadside / Trenches

Tenants

Project Description and Objectives

The project aims to develop road side network within Minnerba Island, Zanzibar with purpose of easing challenges regarding education of the island's inhabitants, reducing transport costs of agricultural and other commodities thus facilitating socio-economic development support within the island. The project further takes part in improving the standard of living of inhabitants, within the framework of Zanzibar's Priority Reduction plan, making social services services more accessible and reducing burden within the island. The project also involves construction and rehabilitation of city-daily road with a length of 22.5km.





Ministry of Transport and Public Works
State of Kuwait

Contents

Project Description and Objectives

The project aims to complete additional construction works and supply Barjeel International Airport Project with state-of-the-art furniture, supplies and equipment through rehabilitation of service roads within the airport, including roads surrounding terminals, completing indoor and outdoor terminal roads and supplying all required equipment and services, along with baggage screens and safety and control systems. The project further involves digging a water well, equipping it with the necessary pumps, building a tank, replacing pipelines that link the water system with the airport.





Dhaka

Project Description and Objectives

The project aims to meet the increasing demand for electricity power in the city of Dhaka through the construction of a new 10 MW power plant in Comap, that will generate gas and heavy fuel oil, as well as the expansion of the 200 KV and 66 KV electricity transmission network through development of two new substations, expansion and development of two existing substations, construction of overhead lines and laying of underground cables.






UNEP
 United Nations Environment Programme
 Construction and Equipment of Dar al Isha and Sharia Court / Union of the Comoros

Union of the Comoros

Project Description and Objectives

The project aims to support urbanisation in the Union of the Comoros through building and equipping Dar al Isha and Sharia Court premises. Dar al Isha consists of a ground floor and two other floors, where each floor area is a 110 m², with a total area of 330 m². Court of Sharia premises consist of a ground floor and two other floors, where each floor area is a 200 m², with a total area of 600 m².





Madagascar

Project Description and Objectives

The project aims to develop the Transport and Communication sectors within Republic of Madagascar through building a bridge with a length of 880 m and linking it with the National Road 6-. In addition, approach roads, with a total length of about 7 kilometers, will be constructed to link the bridge with the National Road 6. Another bridge, with a length of 60m, will also be built. The project also involves developing four marketplaces, digging 8 wells equipped with pumps and building a primary healthcare center and a school.





Uzbekistan

Project Description and Objectives

The project aims to support education sector in the Republic of Uzbekistan through constructing and rebuilding all kindergartens with a total capacity of 2000 female and male students. It is further intended to provide the same sector with logistic services in terms of supplying the required equipment and furniture.





Tring

Project Description and Objectives

The project aims to support agricultural sector within the Republic of Iraq through construction of a metal silo for grain storage with a 60-thousand-ton capacity and a handling capacity of 500tons/ hour using state-of-the-art storage mechanical equipment and supporting the projects demands in terms of civil electrical, and mechanical works. This included construction of the technical cell building, information building and a waiting room for visitors and markets, and a warehouse for spare parts, technical workshops and checkpoints. This also involved construction of a railway that links silo with the existing railway station of the governorate, in addition to providing each silo with the required equipment for operations, grain inventory management control systems, and safety and fire fighting supplies.





Image

Project Description and Objectives

The project aims to reconstruction of a hospital with a capacity of 100 beds within a six-story building on a total area of 4 thousand m². The building comprises Emergency Room, office, outpatient clinic, maternity and child health clinic, intensive care unit (ICU), general surgery unit, orthopedic department and fracture care department. It also includes a two-story building for physicians. The project further involves construction of a treatment terminal, especially, mortuary refrigerators and an incinerator. The project also provides medical supplies and consultancy services related to project design and oversight.





Vietnam

Project Description and Objectives

The project aims to develop transport sector in the Republic of Vietnam and improve inter-district transportation means within Yen Bai through building an infrastructure network required for linking road areas together so as to support economic development and rescue operations for poor municipalities in case of natural disasters. The project also involves construction of 20 km long Thanh Hoa - Binh Chau road in addition to construction of 20 km long Thanh Hoa - Yen Yen road.





MAF



Integrated Agriculture Development - Nagh-Kul
and Naryn Regions

Ryngyundian

Project Description and Objectives

The project aims to improve the living standards of the rural population and to increase economic returns through building of dams. In total 10 dams are planned in Nagh-Kul region and Naryn and Larnaj districts in Nagh region, where every dam has a capacity of 100 million m³. In addition, 100 km long concrete canals and irrigation canals are to be constructed to irrigate around 1000 ha of arable lands. This project also targets construction of a 10 km long network to improve water supply.





Maldives

Project Description and Objectives

The project aims to enable 20 thousand of fishermen, farmers and their families to benefit from fish resources through providing necessary equipment for harvesting, drying and processing of fish, developing handling, sale and marketing system, to improve quality of agricultural products, to upgrade quality assurance systems and to develop multi-culture sector. This project will also promote the living standard of inhabitants and improve quality and safety of seafood.





MOH
Ministry of Housing,
Urban Planning and
Construction

Affordable Housing Project - Overview

Initiatives

Project Description and Objectives

The project aims to provide 2000 citizens with appropriate housing in favorable accommodation environment in Maldives Island through building 400 residential units and providing the area with all basic services within the project's area.



4. Coordinating all Signed Letters, Agreements



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Chapter Two: Development Activities Up to End of the Fiscal Year (2020)

SDG-Cumulative Contributions

Since its inception in (1975) until the end of (2020), the SFD had provided TSD development loans to finance SFD development projects and programs for the benefit of 84 developing countries worldwide. In addition, the SFD contributed to the signing of loan financing agreements with the International Development Association (IDA) with a total amount of \$B: 605.01 million, to bring the total amount provided by the IFCl to \$B: 605.02 million, as illustrated in the following graph:



*Increased that the number of signed loan agreements exceeds the number of projects and programs, as other loan projects received financing over time

(in \$Billion)

Geographical Distribution of Total Number and Amount of IFD Projects and Programs

The IFD's development policy focuses on geographically distributing its loans to the poorest and least developed countries. Based on this principle, the IFD focused its developmental activity to Africa and Asia due to their economic and developmental level, in addition to the increasing rates of population growth and unemployment and the reduced rates of income. Accordingly, the IFD contributed to the financing of 461 development projects and programs in 81 African countries with a total amount of US\$ 1,009,620 million. In addition, the

IFD contributed to the financing of 265 development projects and programs in 50 Asian countries with a total amount of US\$ 2,034,892 million. When it comes to Other Regions, the IFD contributed to the financing of 21 development projects and programs totaling US\$ 134,166 million, from which 14 countries around the world benefited. It is worth to mention that the IFD signed two financing agreements with the International Development Association (IDA), for a total amount of US\$ 50,441 million.



Sectorial Distribution of Total Number and Amount of IFD Projects and Programs

IFD seeks to provide the financing necessary for the development projects in the developing countries. Its primary focus is placed on the sectors of infrastructure and productivity. Since the Fund began its loan activities in the mid-sixties to the end of 2005, the number of development projects and programs financed in the transport and infrastructure sector reached 246. The social infrastructure came in the second place with 201 development

projects and programs. The agriculture sector came in next place with 87 projects and programs, followed by the energy sector with 74 projects and programs. In the same way, the fund contributed to the financing of 34 projects and programs in other sectors. The Fund financed 16 projects and programs in the industry and mining sector, as well as financing real financing agreements with international organizations.

Sector	No. of projects and programs	Amount (in millions)	% of the total amount
1. Transport and infrastructure	246	1,009,220	33.15%
2. Agriculture	108	1,009,492	33.15%
3. Social	192	1,009,220	33.15%
4. Industry	74	1,009,220	33.15%
5. Energy	74	1,009,220	33.15%
6. Other	34	1,009,220	33.15%
7. Development	87	1,009,220	33.15%
8. Agriculture	87	1,009,220	33.15%
9. Mining	16	1,009,220	33.15%
10. Social infrastructure	201	1,009,220	33.15%
11. Health and housing	16	1,009,220	33.15%
12. Education	16	1,009,220	33.15%
13. Other	16	1,009,220	33.15%
14. Development in the developed	16	1,009,220	33.15%
15. Infrastructure financing	74	1,009,220	33.15%
16. Other sectors	16	1,009,220	33.15%
17. International organizations	1	1,009,220	33.15%
Total	1,076	3,044,512	100%

Sectoral and Geographical Distribution of Total Number and Amount of Projects and Programs

Since its launch activities and until the end of 2020, the SFD has contributed to finance 183 development projects and programs in various infrastructure sectors specified within the framework of its development activity in Africa, Asia and Other Regions worldwide. The projects and programs covered transportation, communications, agriculture, energy, social infrastructure, industry, mining and other

sectors, including 488 development projects and programs in Africa with a total amount of US\$ 19,007,000 million; 202 in Asia with a total amount of US\$ 27,040,000 million, and 27 in Other Regions with a total amount of US\$ 15,435,000 million. The SFD also contributed to the signing of two financing agreements with international organizations with a total amount of US\$ 50,000 million.

Sector	Africa		Asia		Other Regions		International Organizations	
	Projects/Programs	Amount	Projects/Programs	Amount	Projects/Programs	Amount	Projects/Programs	Amount
A. Transportation	143	12,750,000	19	2,000,000	7	2,750,000		
1. Roadways	104	10,000,000	18	1,900,000	7	2,750,000		
2. Airports	2	1,000,000	1	100,000	0	0		
3. Ports	19	260,000	0	0	0	0		
4. Ferries	18	180,000	0	0	0	0		
5. Infrastructure	4	50,000	1	100,000	0	0		
B. Agriculture	19	2,000,000	18	2,470,000	0	0		
C. Energy	14	1,000,000	12	1,400,000	7	1,150,000		
D. Communications	118	1,000,000	18	1,100,000	18	2,000,000		
E. Social and Housing	18	1,000,000	19	1,100,000	0	0		
F. Industry	18	2,000,000	18	2,000,000	0	0		
G. Health	18	2,000,000	18	2,000,000	0	0		
H. Mining and Other Industries	18	2,000,000	18	2,000,000	0	0		
I. Environment and Nature	18	2,000,000	0	0	0	0		
J. Other Sectors	18	2,000,000	18	2,000,000	0	0		
Total	488	19,007,000	202	27,040,000	27	15,435,000	0	0
Total used (Amount for Africa, Asia, Other Regions and International Organizations)							(US\$ millions)	

Geographical Distribution of Total Number and Amount of Social Infrastructure Projects

In light of its belief in the importance of supporting projects in the social infrastructure sectors in the developing countries, owing to its role in developing human resources, in addition to increasing efficiency, productivity, improvement of living condition and health of the population, the social infrastructure has supported the list of the various financed by the SFD in terms of financial amounts, which reached an amount of US\$ 2,000,000 million, representing 29.89% of the total amount for finance 202 development projects and programs, as illustrated in the following drawing.



Geographical Distribution of Total Number and Amount of Transportation and Communication Projects and Programs

In light of its belief in the importance of the transportation and communication sector in the economy of the developing countries, the IFC provided the funds, which this sector plays a vital role in the economic and facilitating the movement of people and goods. The number of development projects and programs financed by the IFC in this sector totaled 124, with a total amount of US\$ 19,661.46 million representing 26.05% of the total amount, as illustrated in the following showing.



Geographical Distribution of Total Number and Amount of Projects and Programs in Other Sectors

The IFC allocated part of its contributions to support the productive economic sectors represented in the agriculture, energy, industry and mining sectors as well as a number of other sectors and international organizations. Specifically, the IFC financed 47 development projects and programs in the agricultural sector, 21 of which were in Africa, and 26 in Asia. The IFC financed 74 development projects and programs in the energy sector, 33 of which were in Africa, 42 in Asia and 1 in the other regions of the world. In the industry and mining sector, the IFC financed 16 development projects and programs, 11 of which in Africa and 5 in Asia. Other sectors received the financing necessary for the execution of 16 development projects and programs, with 13 in Africa, 18 in Asia and 1 in other regions worldwide. In addition, the IFC has executed two financing/loan agreements with the international organization, with a total amount of US\$ 40,000 million.



Cumulative Co-Financing

Until the end of (2023), the total number of loans agreements accomplished within the framework of co-financing projects with other development institutions were 433 loans agreements from the total signed loans agreements - which reached US\$ 379,374.89 million, representing 54.53% of the total amounts of the signed loans agreements.



Cumulative Disbursements

The total cumulative disbursements from the loans agreed presented by the IDI from its inception up to the end of (2023) came to US\$ 450,544.81 million, representing 71.33% of the total signed cumulative loan amounts.



IFC's Efforts to Support Health Sector

The health sector is one of the most significant developmental sectors around the world. It represents a vital factor in the determination of the economic performance of the countries and one of the economic and social factors for stability. The main function of the sector is to provide comprehensive and high-quality health services, in addition to its positive effects on the performance of the other sectors, of which the national economy is composed, through directly or indirectly providing work opportunities. Furthermore, the Health Sector decreases the probability of social exclusion on the local level through affecting the employment conditions and family's income.

The provision of the healthcare services is one of the cornerstones in the development plans and programs of all developed and developing countries around the world. Each service contributes, with other economic sectors, to developing the national income. Thus, such services play a small role in raising the standards of living. The significance of such role played by the economic development process is increased specifically in the developing countries, where each person requires a healthy generation to participate in its rise and development.

The improvement of health systems in the developing countries contributes to achievement of the sustainable development goals through analyzing and understanding its development, economic and social effects. It also contributes to the spread of health culture through working with non-partners and local institutions that have the ability to demonstrate the impact of the health systems in the local and national economies and the advantages of the proprietary

rights. Moreover, it pushes the wheel of the comprehensive growth, thus, creates opportunities to the whole society, especially those late ones and improves the impact on the local level through studies options in the employment and purchase for support of communities and treatment of health equality on the local level.

The increasing population growth in the developing countries, the constant change in the epidemic spread and the emergence of the new types of abnormal diseases are among factors that cause pressure on the health systems, imposing the requirement to increase the health facilities and specialized medical personnel to meet the request of medical services.

In the beginning of 2020, the world witnessed a global health emergency and unprecedented economic crisis with the spread of Corona Virus (Covid 19). This pandemic has caused an economic crisis that leads to decrease in the GDP of the most of the developed or developing countries. The pandemic left behind large losses of lives, where more than of 1.56 million persons have been infected with the virus in all the countries, while more than 3 million persons have died of this virus. This pandemic has caused the increase of poverty and hunger especially in developing countries, due to the suspension of production and supply chains, and the increase of unemployment due the halt of economic activities because of the global lockdown. However by the end of 2020, signs of the crisis abatement has emerged by the launching of a number of vaccines, which in turn will contribute to the mitigation of its impacts and returning life to its normal condition.

IFC has a significant role in support of health sector in the developing countries throughout the development trip by establishing and

preparing hospitals and health centers and training their employees in recognition of the role assigned to IFC in improving the health of developing countries. IFC has initiated 62 health projects with an amount of US\$ 1454.12 million, including 171 projects in Africa amounting to US\$ 288.21 million and 24 projects in Asia amounting to US\$ 288.21 million. Furthermore, IFC presented US\$ 341.88 million to finance 11 health projects in other areas of the world. The following table shows the geographical distribution to the IFC contributions in this sector:

		Number of Countries	Number of Offices	Number of Projects	Amount	% of Total Contributions
1	Africa	24	37	171	288.21	19.81
2	Asia	24	38	24	288.21	19.81
3	Other Regions	3	1	11	341.88	23.49
	Total	51	76	196	918.30	100

(in million)

The significance of health sector support activities has increased due to the circumstances facing African countries, such as difficulties across the continent. The governments of these countries face weakness of income returns, resulting in the weakness of spending rates on the development sector, spread of primary cases and/or of epidemic outbreaks. The role of the ODA in the support of health sector in Africa appears through financing 16 projects in 11 countries. These projects have been implemented through 17 loans amounting to US\$ 184.24 million. Egypt, Zambia, Mozambique, Guinea and Tanzania are the countries that benefit most from the contributions of ODA. List of relevant projects in the health sector in Africa are provided as below.

1. Development of Al Khar El Khil Hospital in Egypt

This project aims to provide a vision for the institutional development and raise the efficiency of Qar El Khil Hospital in Minia Governorate. In order to improve the level of educational and training services provided in the hospital it further aims to provide healthcare services and to serve the society through changing the pattern of the public hospital to a specialization one, where the hospital will be divided into three specialized departments. This will help to serve larger number of the patients with lower costs and improve the educational and training services to the students and medical personnel through development of programs based on the specialty. The capacity of the hospital amounts to 1240 beds and the development of the hospital will accelerate the clinical course to increase the capacity by 100%. The ODA has contributed to funding this project under a loan agreement of US\$ 40 million.

2. The Construction of King Salman Bin Abdulaziz Specialized Hospital in Jordan

This project aims to contribute to the provision of the healthcare proper to citizens in Jordan and provision of the specialized health services available in the country. This, in turn, will contribute to reducing the waiting period to obtain the necessary healthcare services, reducing the deaths and contributing to the minimization of costs incurred by the citizens to obtain treatment abroad. This can be achieved through establishing specialized referral hospital in providing and patients with a capacity of 1000 beds. The project includes provision of medical and non-medical equipment, development of computer utilities and health conditions, preparing specialist competence in clinical medical and technical specialty to operate the hospital, and preparing the project implementation unit. The ODA contributed to funding this project by providing a loan of US\$ 170 million, equivalent to 10% of the project total cost.

3. Rehabilitation and Expansion of Basileia Hospital in Canada

Through this project, ODA seeks to contribute to the development of the health services quality provided to, generally, the population of Guinea and particularly population of Conakry through rehabilitation and expansion of Basileia Hospital and infrastructure in Conakry and construction and equipment of new building with modern medical equipment and supply the necessary medical equipment and furniture. The project aims to increase the capacity of the hospital and construct a building for the ODA with capacity of 30 beds and rooms for technical affairs. The ODA contribution in this project amounted to US\$ 120 million.

4. Construction and Equipment of New Hospital (Hôpital El Djouf) in Sahel, Tunisia

The project aims to enhance the health sector in the Republic of Tunisia and provide the medical services to relieve the burden of the large hospital and receive the patients and emergency in-capacity through the construction of two hospitals in El Djouf and Sahel in the district. The project is composed of the construction of building and infrastructure systems, and building and fitting the network of public services with the required equipment. Moreover, it is composed of the supply and mobilization of medical appliances and furniture and providing engineering technical and advisory services and supervision of the implementation of the project. The contribution by ODA to this project amounted to US\$ 190 million, equivalent to 60% of the project total cost.

5. El-Kay Bouding Hospital Project in Mauritania

The project includes construction of a small four-building of 1400 m² area, with capacity of 100 beds. It aims to provide high-quality services in the health region 1 in Mauritania pursuant to the government policies concerning the development of the hospital. The hospital will include a medical center for education and studying for the specialized departments with a capacity of 100 beds, in addition to a further additional services center as a reflection of growth in capacity of 75 beds and 10 operational departments and administrative offices. It further includes teaching building with a capacity of 100 students and another hall of 500 seats. The ODA contributed to funding this project by providing a loan of US\$ 107.50 million.

6. Cancer Hospital Project in Mauritania

The ODA has contributed to financing construction of a new building covering an 11 thousand m² total area of 10 thousand square meters, in addition to the rehabilitation of the current cancer of Cancer Hospital with capacity of 200 beds. This project is expected to serve more than 10,000 beneficiaries. This project includes mobilizing the building cost of necessary electrical and mechanical fixtures and furniture and further includes the provision of all necessary medical equipment and appliances in addition to the provision of consultancy services and supervision of the project implementation. The ODA contribution in this project amounted to US\$ 60.75 million.



Summary of JPO's support to health sector in Africa

No. of countries	29
Amount	28,88.26
No. of cases	15



(in million)

3. Support of Health Sector in Sudan

The JPO contributes support of various development projects in Sudan which has stable and population increase. It is necessary to meet the growing demand of the health sector progressively raising the health projects that provide the proper services and its impact will extend to further population coverage. The JPO has contributed to support of health sector in Sudan through funding 24 projects in 12 countries, including China, Jordan, Bangladesh, Lebanon, Sri Lanka and other Asian countries. These projects have been implemented under JPO loan agreements of \$B. 266.24 million. The following are some of the projects include:

1. Construction and Equipment of Three Hospitals in Khartoum Prefecture in Sudan Province in Sudan

The project aims to support the social and economic development and provide the health services to Khartoum Prefecture in Sudan Province through construction and equipment of three hospitals, Khartoum 1, Khartoum Women Medicine and Khartoum Children Hospital. This project will mitigate the suffering of population to obtain the developed health services. The capacity of admission departments in three hospitals reached 400 beds, in addition to the outpatient departments of each hospital. The JPO contribution amounted \$B. 68.20 million for constructing three hospitals and supplying the necessary medical equipment.

2. Construction of Helwan Public Hospital in Lebanon

The JPO has contributed to the funding of Helwan Public Hospital in the Republic of Lebanon with amount of \$B. 124.05 million. The project

aims to meet the needs of medical advanced level requirements of Helwan and its suburban population. This project is also focused for the field of medical education, through construction of a hospital with capacity of 400 beds with accessories.

3. Construction of Heliopolis Central Hospital in Yemen

This project aims to provide health services of various specialties to meet the increasing demand of the health services in Heliopolis and neighboring districts through construction of a central hospital with capacity of 400 beds provided for the various general surgery and cancer medicine, intensive care, day surgery unit and emergency departments. The JPO contribution amounted \$B. 142.94 million for financing this project.

4. Construction of Two University Hospitals in Sahel: Mwan University and Andalus University in Indonesia

This project aims to develop the health education to comply with the international standards and local needs, and to establish a developed research center for the college of medicine. In addition, the project aims to construct two university hospitals of multiple floors with capacity of 400 beds. The project contributes to meeting the increasing demand of the health sector in the project area. The project further includes provision and installation of medical equipment, computer finance and medical education means and development of the infrastructure of all establishments. It also includes the development of educational programs, progressions studies and training. The project contribution amounted \$B. 167.24 million for financing the project.

4. Construction and operation of Al-Badli Government Hospital in Jordan

The UNF has contributed to financing the project of Al-Badli Government Hospital in Jordan through providing two loans with total amount of US\$ 10.550 million. The project aims to keep up with the demand of the comprehensive healthcare to provide the health services for the citizens, through the expansion of Al-Badli Government Hospital to increase and construction of generalist clinics, specialty hospital building for internal medicine and surgery, and building for services. In addition, the project includes equipment of the hospital with furniture and equipment and rehabilitation of the old buildings.



Summary of EPO's support for health sector in data

No. of countries	13
Amount	20.00 US
No. of loans	10



UNF

3. Support of the Health Sector in Other Region

The ability of IFD in financing the health sector projects extends to other countries around the world. Each countries such as Bolivia and Morocco have their own health services through construction, upgrading and rehabilitation of the health establishments in order to fulfil the increasing demand of the medical services in such countries. The IFD has played a significant role in support of the health sector in other countries through the support of two projects in Bolivia and Morocco and one project in the Republic of Cuba. These projects are implemented through signing three agreements with total amount of US 249.88 million. The projects of health sector in other countries are as follows:

3.1. Construction and Equipment of a Number of Hospitals in Bolivia and Morocco

The project aims to provide the developed medical services to the largest number of population in Morocco and Bolivia through completion of construction and rehabilitation of 3 medical establishments located in Morocco and Bolivia. The project consists of the construction of the regional general hospital, rehabilitation of the old building, completion and rehabilitation of Beni Hospital, construction of pediatric clinic in the university hospital in Morocco construction and equipment of a number of departments and provision of the necessary medical equipment in these hospitals. The IFD contribution in this project amounted to US 75.73 million.

3.2. Completion and Equipping of Four Hospitals in Bolivia and

Morocco

The IFD continued to financing this project that aims to provide the developed medical services to the largest number of population in Bolivia and Morocco through the completion and construction of 3 medical establishments located in Morocco, Bolivia and Beni. The project consists of regional medical center and community in Beni; the expansion and equipment of the general hospital in Beni; and the medical community at Beni; Beni and Beni. The IFD contribution in this project amounted to US 49.75 million.

3.3. Rehabilitation and Equipment of a Number of Maternity Hospitals in Cuba

The project aims to develop the health services in maternity field and provide the same to various areas in Cuba, through rehabilitation and provision of medical equipment, supplies and furniture to a number of maternity hospitals affected by the hurricanes of 2005. In addition, the project aims to cover the needs of the neighboring areas. Therefore, the IFD contribution in this project amounted to US 75 million.

Summary of IFD's support for health sector in Other Regions

No. of countries	3
Amount	249.88
No. of cases	4



03

Chapter Three: SFD's Activity in Financing and Guaranteeing National Exports (SEP)

Saudi Exports Program (SEP) Activities in 2020

The Saudi Exports Program (SEP) of the SFD aims to contribute to diversification of national income resources through providing facilities of financing and guarantee to develop the Saudi non-oil exports. Since its inception in the fiscal year (2005), SEP offered financing and guarantee services for Saudi exporters and importers of Saudi goods and services from abroad.



Part: Financing Reports

A. Financing/Approved Exports

The service of financing exports aims to provide the required finance to the exporters and importers of the national goods of local origin. IEP has received a raft of financing demands for export transactions of national goods in 2020. IEP has approved financing 5 export transactions for non oil goods amounting to US\$ 13.6 million. The approved transactions during this year included exportation of national goods and services to Sri Lanka, China, Kazakhstan, Iraq and other countries. Thus, the transactions of financing national non oil exports approved by IEP have been valued since the commencement of the IEP in 200 transactions with a total value of US\$ 10943 million.

Approved Transactions

Country	Trade Finance	Exporter	Amount(US\$)
Sri Lanka	Fact Finance	Shreeva Finance Corp	6,750,000
Sri Lanka	Trade Finance	Shreeva Finance Corp	200,000,000
China	Line of Credit(LOC)	Various	1,675,000
Kazakhstan	Line of Credit(LOC)	Various	6,750,000
Iraq	Line of Credit(LOC)	Various	180,000,000
Total			1,012,500,000

B. Agreements of Financing/Signat Report

Within the fiscal year of 2020, IEP has signed 8 agreements of the financing of exports transactions, three for the importers of Mauritius, Sri Lanka and Turkmenistan with total value of US\$ 108.75 million. Furthermore, a LOC agreement was signed with a bank operating in Mauritius with credit value of US\$ 11.25 million. Thus, the total value of the signed agreements during 2020 reached US\$ 120 million.

Signed Transactions

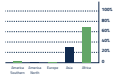
Country	Trade Finance	Exporter	Amount(US\$)
Mauritius	LOC products	Various	1,000,000,000
Mauritius	LOC	Various	11,250,000
Sri Lanka	Fact Finance	Shreeva Finance Corp	6,750,000
Turkmenistan	Various	Various	200,000,000
Total			1,038,000,000

Cumulative-Approved Transactions (Gross Funding - LDCs) by Country

Category	No. of Transactions	Remaining Amount (\$)	Category	No. of Transactions	Remaining Amount (\$)	Category	No. of Transactions	Remaining Amount (\$)
Food	10	\$100,000.00	Travel	10	\$100,000.00	Utilities	10	\$100,000.00
Alcohol	100	\$1,000,000.00	Other	10	\$100,000.00	Gas	10	\$100,000.00
Travel	100	\$1,000,000.00	Entertainment	10	\$100,000.00	Phone	10	\$100,000.00
Other	100	\$1,000,000.00	Technology	10	\$100,000.00	Insurance	10	\$100,000.00
Phone	100	\$1,000,000.00	Auto	10	\$100,000.00	Healthcare	10	\$1,000,000.00
Energy	10	\$100,000.00	Home	10	\$100,000.00	Education Savings	10	\$100,000.00
Education Savings	10	\$100,000.00	Auto	100	\$1,000,000.00	Other	10	\$100,000.00
Healthcare	100	\$1,000,000.00	Entertainment	10	\$100,000.00	Travel	10	\$100,000.00
Utilities	100	\$1,000,000.00	Alcohol	10	\$100,000.00	Food	10	\$100,000.00
Alcohol	10	\$100,000.00	Travel	10	\$100,000.00	Gas	10	\$100,000.00
Travel	10	\$100,000.00	Entertainment	10	\$100,000.00	Phone	10	\$100,000.00
Other	10	\$100,000.00	Technology	10	\$100,000.00	Insurance	10	\$100,000.00
Phone	10	\$100,000.00	Auto	10	\$100,000.00	Healthcare	10	\$1,000,000.00
Energy	10	\$100,000.00	Home	10	\$100,000.00	Education Savings	10	\$100,000.00
Education Savings	10	\$100,000.00	Auto	10	\$100,000.00	Other	10	\$100,000.00

Cumulative Net Approved Transactions (After Bidding - as of 12/31/2014)

Investment	Expected	Present Value
Auto	10%	\$4,000,000/1.10 = \$3,636,364
Office	10%	\$12,000,000/1.10 = \$10,909,091
Health Insurance	5%	\$20,000,000/1.05 = \$19,047,619
Health Insurance	5%	\$40,000,000/1.05 = \$38,095,238
Storage	5%	\$8,000,000/1.05 = \$7,619,048
Total	10%	\$81,667,360



Cumulative Net Approved Transactions (Merch Branding - GSCs) According to the National Classification of Economic Activities



General Guarantee Activity

Guarantee service aims to provide the necessary insurance of exporters and importers of the national goods of Saudi origin. The GSF has received a total of guarantee demands of the export transactions during (2024). The GSF approved 10 guarantee transactions of comprehensive insurance policies in export transactions with total value of SR. 14 Million. Furthermore, the GSF approved 10 guarantee documents to enhance letters of credit through partnership with local banks to export transactions with total amount of SR. 226 Million.

Export and import transactions during (2024)

No.	Policy No.	Company Name	Value	Amount (M)
1	10000	General Insurance Company for Saudi Arabia (GICSA)	1	10,000,000
2	10001	General Insurance Company for Saudi Arabia (GICSA)	10	10,000,000
3	10002	General Insurance Company for Saudi Arabia (GICSA)	1	10,000,000
4	10003	General Insurance Company for Saudi Arabia (GICSA)	10	10,000,000
5	10004	General Insurance Company for Saudi Arabia (GICSA)	100	1,000,000,000
6	10005	General Insurance Company for Saudi Arabia (GICSA)	100	1,000,000,000
7	10006	General Insurance Company for Saudi Arabia (GICSA)	100	1,000,000,000
8	10007	General Insurance Company for Saudi Arabia (GICSA)	100	1,000,000,000
9	10008	General Insurance Company for Saudi Arabia (GICSA)	100	1,000,000,000
10	10009	General Insurance Company for Saudi Arabia (GICSA)	100	1,000,000,000
11	10010	General Insurance Company for Saudi Arabia (GICSA)	100	1,000,000,000
12	10011	General Insurance Company for Saudi Arabia (GICSA)	100	1,000,000,000
13	10012	General Insurance Company for Saudi Arabia (GICSA)	100	1,000,000,000
14	10013	General Insurance Company for Saudi Arabia (GICSA)	100	1,000,000,000
15	10014	General Insurance Company for Saudi Arabia (GICSA)	100	1,000,000,000
16	10015	General Insurance Company for Saudi Arabia (GICSA)	100	1,000,000,000
17	10016	General Insurance Company for Saudi Arabia (GICSA)	100	1,000,000,000
18	10017	General Insurance Company for Saudi Arabia (GICSA)	100	1,000,000,000
19	10018	General Insurance Company for Saudi Arabia (GICSA)	100	1,000,000,000
20	10019	General Insurance Company for Saudi Arabia (GICSA)	100	1,000,000,000
Total			100	1,000,000,000

Guarantee Activity Document Until the End of the Fiscal Year (2022)

No.	Country	No. of Policies	Approved Limit of policies (M)
1	Algeria	1	100,000
2	Japan	100	1,000,000,000
3	Indonesia	1	10,000,000
4	Iran	100	1,000,000
5	Italy	1	100,000
6	Kuwait	100	100,000,000
7	Malaysia	100	1,000,000,000
8	Maldives	100	100,000,000
9	Mexico	1	100,000
10	Montenegro	1	100,000
11	Norway	1	100,000
12	Qatar	1	10,000,000
13	Romania	100	10,000,000
14	Saudi	100	1,000,000
15	Slovenia	100	100,000,000
16	Sri Lanka	1	1,000,000
17	Switzerland	1	10,000,000
18	Taiwan	100	10,000,000
19	Thailand	100	1,000,000,000
20	Turkey	100	1,000,000
21	Ukraine	100	1,000,000,000
22	United Kingdom	1	1,000,000
23	USA	100	1,000,000
24	Vietnam	100	100,000,000
25	Yemen	100	1,000,000
26	Zambia	100	1,000,000
27	Zimbabwe	100	100,000,000

28	Algeria	100	100,000,000
29	Armenia	1	100,000
30	Australia	100	100,000,000
31	Austria	1	100,000,000
32	Bahrain	100	100,000,000
33	Belgium	1	100,000,000
34	Brazil	100	1,000,000,000
35	Canada	1	1,000,000
36	China	100	1,000,000,000
37	Croatia	1	100,000,000
38	Czechia	100	1,000,000,000
39	Denmark	1	1,000,000
40	Egypt	100	1,000,000,000
41	Finland	100	1,000,000,000
42	France	100	1,000,000,000
43	Germany	100	1,000,000,000
44	Greece	100	1,000,000,000
45	India	100	1,000,000,000
46	Indonesia	100	1,000,000,000
47	Italy	100	1,000,000,000
48	Japan	100	1,000,000,000
49	Korea	100	1,000,000,000
50	Latvia	100	1,000,000,000
51	Lithuania	100	1,000,000,000
52	Malaysia	100	1,000,000,000
53	Maldives	100	1,000,000,000
54	Mexico	100	1,000,000,000
55	Moldova	100	1,000,000,000
56	Montenegro	100	1,000,000,000
57	Netherlands	100	1,000,000,000
58	Norway	100	1,000,000,000
59	Poland	100	1,000,000,000
60	Portugal	100	1,000,000,000
61	Romania	100	1,000,000,000
62	Saudi	100	1,000,000,000
63	Slovakia	100	1,000,000,000
64	Slovenia	100	1,000,000,000
65	Spain	100	1,000,000,000
66	Sweden	100	1,000,000,000
67	Switzerland	100	1,000,000,000
68	Taiwan	100	1,000,000,000
69	Thailand	100	1,000,000,000
70	Turkey	100	1,000,000,000
71	Ukraine	100	1,000,000,000
72	United Kingdom	100	1,000,000,000
73	USA	100	1,000,000,000
74	Vietnam	100	1,000,000,000
75	Zambia	100	1,000,000,000
76	Zimbabwe	100	1,000,000,000



Cumulative Guarantee Statistics of Approved Credit Limit by Continent Until the End of (2022)

Continent	No. of Countries	No. of Firms	Amount (\$)
Europe	21	194	409,000,000
Asia	100	8880	10,000,000,000
Africa	100	8000	10,000,000,000
South America	17	100	10,000,000,000
North America	5	100	100,000,000
Oceania	100	1000	10,000,000,000
Total	333	9174	37,000,000,000



Cumulative Guarantee Statistics as Per the National Classification for the Economic Activities

Sector	No. of Approved Firms	Amount (\$)
Manufacturing	800	10,000,000,000
Agriculture	10	10,000,000
Mining	10	10,000,000,000
Financial Activities	10	10,000,000,000
Total	830	37,000,000,000



Third Program Marketing Activity



1- Saudi Joint Committees With Friendly Countries

EGP participated as a representative of the EPC in a joint committee that aims to discuss strengthening economic and trade relations with friendly countries during (2022). This committee are as follows:

No.	Joint Committee Name	Country
1	Saudi-Bangladesh Joint Committee	Bangladesh

2- Business Council, Partners in Trade Delegations

EGP participated in joint business councils with a number of friendly countries, which are organized by the Council of Saudi Chambers, in order to introduce the Saudi Reports Program. During (2022), EGP participated in the following business councils:

No.	Jointly Council Name	Country
1	Saudi - Moroccan Business Council	Morocco
2	Saudi - Iraq Business Council	Iraq
3	Saudi - Saudi Business Council	Saudi
4	Saudi - Jordan Business Council	Jordan
5	Saudi - Bahrain Business Council	Bahrain
6	Saudi - Kuwait Business Council	Kuwait

1. External Marketing Activities:

During the first half of the current year, ERP program has made external participation aimed to introduce the ERP and financing facilities to producers, the importers of national goods and services. The participations of the program were as follows:

1. A delegation of ERP has made a visit to the Republic of Azerbaijan, through which meetings with Azerbaijani were held. Through such visit, a working was made in cooperation with the bank and the agency of small and medium sized enterprises and attended by a number of local banks and businessmen interested in the importation from the Kingdom.

2. Attendance to the building exhibition in Ukraine.

3. Attendance The 27th International International Exhibition for building held in Vietnam.

4. The series of International Virtual Exhibition for agricultural and food goods (Trade Fair/Exposers' Fair), organized by the PROCOMEX and has more than 100 participants from 40 countries around the world.

5. Saudi-Brazilian Business Forum titled (Brazilian Tea) held on 26 February (2020).

6. Saudi-German Business Forum held on 26 February (2020).

2. Internal Marketing Activities:

1. The ERP visited the meeting, 8th Meeting of the Council, Joint-Chamber of Industry & Commerce and met with the General Manager of ERP. The meeting focused to address the possible cooperation areas between the Chamber and the ERP in addition to the feasibility of signing a Memorandum of Cooperation in this regard.

2. A delegation of the ERP appeared (KFA's conference regulated by Bureau in Sharm).

3. ERP representative has participated in the meeting of Minister of Commerce and Industry to Justice Prudish in India and the attached delegation, with Saudi business men in the local office of the Council of Saudi Chambers. The purpose of this meeting was to introduce the exporters and importers of the Saudi products with the services provided by ERP.

4. ERP contacted by the e-mail with the series of L&DPC in Lebanon Holdings, which is one of the most important operating companies in St. Louis with large interest in dealing in various sectors.

5. The ERP participated in a discussion within (Forum) Program provided by Prince Saudi Al Saud Institute of Diplomatic Studies to prepare the Ambassador of the Consulate of the Sao Paulo/Moqueque Cameroon. The discussion has included subjects about certain issues and perspectives regarding interests of the Kingdom in Cameroon.

Summary of Marketing Activities Until the End of (2020)

Once established, ERP has carried out marketing activities with the purpose of introducing the Program and the financing and guarantee facilities to offer. Among the most prominent of these activities are the following:

1) Saudi-German Meetings with the Chamber

No.	Country	No.	Country
1	Germany	24	Germany
2	Germany	25	Germany
3	Germany	26	Germany
4	Germany	27	Germany
5	Germany	28	Germany
6	Germany	29	Germany
7	Germany	30	Germany
8	Germany	31	Germany
9	Germany	32	Germany
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71	Germany	94	Germany
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74	Germany	97	Germany
75	Germany	98	Germany
76	Germany	99	Germany
77	Germany	100	Germany

2) Saudi-German Meetings with the Ministry of Commerce

No.	Country	No.	Country
1	Germany	24	Germany
2	Germany	25	Germany
3	Germany	26	Germany
4	Germany	27	Germany
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77	Germany	100	Germany

3) Other Marketing Activities

No.	Activity	Number
1	International Trade Fair	1000000000
2	International Trade Fair	1000000000
3	International Trade Fair	1000000000
4	International Trade Fair	1000000000
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89	International Trade Fair	1000000000
90	International Trade Fair	1000000000
91	International Trade Fair	1000000000
92	International Trade Fair	1000000000
93	International Trade Fair	1000000000
94	International Trade Fair	1000000000
95	International Trade Fair	1000000000
96	International Trade Fair	1000000000
97	International Trade Fair	1000000000
98	International Trade Fair	1000000000
99	International Trade Fair	1000000000
100	International Trade Fair	1000000000

Appendices

Appendix B | Regional Income Agreements: Evaluating the Political Support Potential of the

Q1 2024				Q2 2024			
Category	Project Name	Amount	Total	Category	Project Name	Amount	Total
Alpha	Project A	10000	10000	Alpha	Project A	10000	10000
	Project B	20000					
	Project C	30000					
	Project D	40000					
	Project E	50000					
	Project F	60000					
	Project G	70000					
Beta	Project H	80000	80000	Beta	Project H	80000	80000
	Project I	90000					
	Project J	100000					
Gamma	Project K	110000	110000	Gamma	Project K	110000	110000
	Project L	120000					
	Project M	130000					
Delta	Project N	140000	140000	Delta	Project N	140000	140000
	Project O	150000					
	Project P	160000					
Epsilon	Project Q	170000	170000	Epsilon	Project Q	170000	170000
	Project R	180000					
	Project S	190000					
Zeta	Project T	200000	200000	Zeta	Project T	200000	200000
	Project U	210000					
	Project V	220000					

Appendix 1 – Abbreviations

Q1 2024				Q1 2024				
Category	Project Name	Amount	Total	Category	Project Name	Amount	Total	
Item	Project A Development	\$1000	\$6000	Item (cont)	Project A Development	\$1000	\$6000	
	Project B Development	\$2000			Project B Development	\$2000		
	Project C Development	\$3000			Project C Development	\$3000		
	Project D Development	\$4000			Project D Development	\$4000		
	Project E Development	\$5000			Project E Development	\$5000		
	Project F Development	\$6000			Project F Development	\$6000		
Feature	Feature A Development	\$1000	\$6000		Feature A Development	\$1000		\$6000
	Feature B Development	\$2000			Feature B Development	\$2000		
	Feature C Development	\$3000			Feature C Development	\$3000		
	Feature D Development	\$4000			Feature D Development	\$4000		
	Feature E Development	\$5000			Feature E Development	\$5000		
	Feature F Development	\$6000			Feature F Development	\$6000		
	Feature G Development	\$7000			Feature G Development	\$7000		
	Feature H Development	\$8000			Feature H Development	\$8000		
	Feature I Development	\$9000			Feature I Development	\$9000		
	Feature J Development	\$10000			Feature J Development	\$10000		
Page	Page A Development	\$1000	\$6000		Page A Development	\$1000		\$6000
	Page B Development	\$2000			Page B Development	\$2000		
	Page C Development	\$3000			Page C Development	\$3000		
	Page D Development	\$4000			Page D Development	\$4000		
	Page E Development	\$5000			Page E Development	\$5000		
	Page F Development	\$6000			Page F Development	\$6000		
Table	Table A Development	\$1000	\$6000		Table A Development	\$1000		\$6000
	Table B Development	\$2000			Table B Development	\$2000		
	Table C Development	\$3000		Table C Development	\$3000			

Appendix 1: Abstracts

Q1 2024				Q2 2024				
Category	Project Name	Amount	Total	Category	Project Name	Amount	Total	
Sales	Project A - Sales	\$10,000	\$30,000	Sales (Cont.)	Project B - Sales	\$20,000	\$100,000	
	Project C - Sales	\$10,000						
	Project D - Sales	\$10,000						
Marketing	Project E - Marketing	\$15,000	\$100,000		Marketing (Cont.)	Project F - Marketing		\$15,000
	Project G - Marketing	\$15,000						
	Project H - Marketing	\$15,000						
	Project I - Marketing	\$15,000						
	Project J - Marketing	\$15,000						
	Project K - Marketing	\$15,000						
	Project L - Marketing	\$15,000						
	Operations	Project M - Operations		\$20,000	\$100,000	Operations (Cont.)	Project N - Operations	\$20,000
		Project O - Operations		\$20,000				
		Project P - Operations		\$20,000		Operations (Cont.)	Project Q - Operations	\$20,000
Project R - Operations		\$20,000						
Project S - Operations		\$20,000						
Project T - Operations		\$20,000						
Project U - Operations		\$20,000						
Project V - Operations		\$20,000						
Project W - Operations		\$20,000						
Project X - Operations		\$20,000						
Support	Project Y - Support	\$10,000	\$100,000	Support (Cont.)	Project Z - Support	\$10,000		
	Project AA - Support	\$10,000						
	Project AB - Support	\$10,000						
	Project AC - Support	\$10,000						
	Project AD - Support	\$10,000						
	Project AE - Support	\$10,000						
	Project AF - Support	\$10,000						
	Project AG - Support	\$10,000						
	Project AH - Support	\$10,000						
	Project AI - Support	\$10,000						

Appendix 1 – Abbreviations

Q1 2024				Q2 2024			
Category	Project Name	Amount	Total	Category	Project Name	Amount	Total
Revenue	Project A - Initial Phase	\$100,000	\$500,000	Revenue (Contd.)	Project A - Phase 2 Development	\$150,000	\$850,000
	Project B - Research & Dev	\$120,000			Project C - Marketing Campaign	\$80,000	
	Project D - Customer Support	\$90,000			Project E - New Product Launch	\$110,000	
	Project F - System Integration	\$130,000			Project G - Partnership Program	\$70,000	
	Project H - Data Analytics	\$110,000			Project I - User Training	\$60,000	
	Project J - Compliance Audit	\$80,000			Project K - Internal Tool Development	\$90,000	
	Project L - Cloud Migration	\$140,000			Project M - Security Enhancement	\$100,000	
	Project N - HR System Upgrade	\$70,000			Project O - Sales CRM Integration	\$120,000	
	Project P - IT Infrastructure Upgrade	\$160,000			Project Q - Customer Portal Redesign	\$90,000	
	Project R - New Market Entry	\$180,000			Project S - R&D for Future Products	\$130,000	
Expenses	Project A - Initial Phase	\$100,000	\$300,000	Revenue (Contd.)	Project C - Marketing Campaign	\$80,000	\$850,000
	Project B - Research & Dev	\$120,000			Project E - New Product Launch	\$110,000	
	Project D - Customer Support	\$90,000			Project G - Partnership Program	\$70,000	
Budget	Project A - Initial Phase	\$100,000	\$500,000	Budget (Contd.)	Project C - Marketing Campaign	\$80,000	\$850,000
	Project B - Research & Dev	\$120,000			Project E - New Product Launch	\$110,000	
	Project D - Customer Support	\$90,000			Project G - Partnership Program	\$70,000	
	Project F - System Integration	\$130,000			Project I - User Training	\$60,000	
	Project H - Data Analytics	\$110,000			Project K - Internal Tool Development	\$90,000	
	Project J - Compliance Audit	\$80,000			Project M - Security Enhancement	\$100,000	
	Project L - Cloud Migration	\$140,000			Project O - Sales CRM Integration	\$120,000	
	Project N - HR System Upgrade	\$70,000			Project Q - Customer Portal Redesign	\$90,000	
	Project P - IT Infrastructure Upgrade	\$160,000			Project S - R&D for Future Products	\$130,000	
	Project R - New Market Entry	\$180,000			Project T - Final Review & Reporting	\$50,000	

Supplements 1–2

[illegible]

Appendix 1 – Abbreviations

2023-2024				2024-2025			
Category	Project Name	Budget	Total	Category	Project Name	Budget	Total
General Services	Administrative Services	10000	10000	General Services	Administrative Services	10000	10000
	Information Technology	10000					
	Professional Fees	10000					
	Travel	10000					
	Other	10000					
General Services	Administrative Services	10000	10000	General Services	Administrative Services	10000	10000
	Information Technology	10000					
	Professional Fees	10000					
	Travel	10000					
	Other	10000					
General Services	Administrative Services	10000	10000	General Services	Administrative Services	10000	10000
	Information Technology	10000					
	Professional Fees	10000					
	Travel	10000					
	Other	10000					
General Services	Administrative Services	10000	10000	General Services	Administrative Services	10000	10000
	Information Technology	10000					
	Professional Fees	10000					
	Travel	10000					
	Other	10000					
General Services	Administrative Services	10000	10000	General Services	Administrative Services	10000	10000
	Information Technology	10000					
	Professional Fees	10000					
	Travel	10000					
	Other	10000					

Appendix 1 – Abbreviations

2023 Budget				2024 Budget			
Category	Project Name	Amount	Total	Category	Project Name	Amount	Total
General	Administrative Services	\$100,000	\$400,000	General	Administrative Services	\$100,000	\$400,000
	Information Technology	\$100,000			Information Technology	\$100,000	
	Professional Services	\$100,000			Professional Services	\$100,000	
	Travel and Transportation	\$100,000			Travel and Transportation	\$100,000	
State	Department of Transportation	\$200,000	\$2,000,000	State	Department of Transportation	\$200,000	\$2,000,000
	Department of Health	\$100,000			Department of Health	\$100,000	
	Department of Education	\$100,000			Department of Education	\$100,000	
	Department of Social Services	\$100,000			Department of Social Services	\$100,000	
	Department of Agriculture	\$100,000			Department of Agriculture	\$100,000	
	Department of Natural Resources	\$100,000			Department of Natural Resources	\$100,000	
	Department of Labor	\$100,000			Department of Labor	\$100,000	
	Department of Public Safety	\$100,000			Department of Public Safety	\$100,000	
	Department of Environmental Protection	\$100,000			Department of Environmental Protection	\$100,000	
	Department of Housing and Community Development	\$100,000			Department of Housing and Community Development	\$100,000	
	Department of Veterans Affairs	\$100,000			Department of Veterans Affairs	\$100,000	
	Department of Corrections	\$100,000			Department of Corrections	\$100,000	
	Department of Justice	\$100,000			Department of Justice	\$100,000	
	Department of Energy	\$100,000			Department of Energy	\$100,000	
	Department of Economic Development	\$100,000			Department of Economic Development	\$100,000	
	Department of Cultural Affairs	\$100,000			Department of Cultural Affairs	\$100,000	
	Department of Archives and Records	\$100,000			Department of Archives and Records	\$100,000	
	Department of Public Works	\$100,000			Department of Public Works	\$100,000	
	Department of Parks and Recreation	\$100,000			Department of Parks and Recreation	\$100,000	
	Department of Planning and Development	\$100,000			Department of Planning and Development	\$100,000	
Other Agencies	Department of Public Health	\$100,000	\$600,000	Other Agencies	Department of Public Health	\$100,000	\$600,000
	Department of Social Services	\$100,000			Department of Social Services	\$100,000	
	Department of Education	\$100,000			Department of Education	\$100,000	
	Department of Health and Human Services	\$100,000			Department of Health and Human Services	\$100,000	
	Department of Labor	\$100,000			Department of Labor	\$100,000	
	Department of Corrections	\$100,000			Department of Corrections	\$100,000	

The following institutions with the SFD signed the MoU (2021)

Study	Study
International Islamic University of Malaysia	Islamic World Bank
International Islamic University of Jordan	Islamic World Bank for Economic and Financial Cooperation
International Islamic University of Bangladesh	International Islamic University of Bangladesh
International Islamic University of Chittagong	International Islamic University of Chittagong
International Islamic University of Dhaka	International Islamic University of Dhaka
International Islamic University of Faisalabad	International Islamic University of Faisalabad
International Islamic University of Gaza	International Islamic University of Gaza
International Islamic University of Islamabad	International Islamic University of Islamabad
International Islamic University of Kuala Lumpur	International Islamic University of Kuala Lumpur
International Islamic University of Lahore	International Islamic University of Lahore
International Islamic University of Madinah	International Islamic University of Madinah
International Islamic University of Malakka	International Islamic University of Malakka
International Islamic University of Malaysia	International Islamic University of Malaysia
International Islamic University of Mawlaana	International Islamic University of Mawlaana
International Islamic University of Nizwa	International Islamic University of Nizwa
International Islamic University of Omdurman	International Islamic University of Omdurman
International Islamic University of Qadisiyah	International Islamic University of Qadisiyah
International Islamic University of Quito	International Islamic University of Quito
International Islamic University of Riyadh	International Islamic University of Riyadh
International Islamic University of Samarra	International Islamic University of Samarra
International Islamic University of Sharjah	International Islamic University of Sharjah
International Islamic University of Sui	International Islamic University of Sui
International Islamic University of Tashkent	International Islamic University of Tashkent
International Islamic University of Tbilisi	International Islamic University of Tbilisi
International Islamic University of Tuzla	International Islamic University of Tuzla
International Islamic University of Umm Al-Qura	International Islamic University of Umm Al-Qura
International Islamic University of Wazirpur	International Islamic University of Wazirpur
International Islamic University of Yaman	International Islamic University of Yaman
International Islamic University of Zaria	International Islamic University of Zaria





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